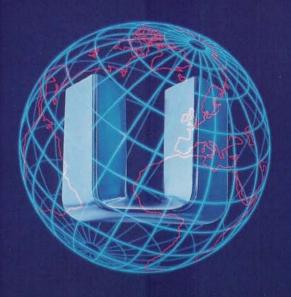
# Unilever in 1984 ANNUAL ACCOUNTS



### UNILEVER N.V. ANNUAL ACCOUNTS 1984 AND FURTHER INFORMATION

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#### Introduction

This booklet contains the Unilever N.V. Annual Accounts for 1984, the Auditors' Report thereon, further statutory information and the company accounts of Unilever PLC. The Unilever N.V. Annual Accounts comprise the company accounts on the historical cost basis of Unilever N.V., and the consolidated accounts on the historical cost basis, together with supplementary current cost accounts, of the N.V. Group, the PLC Group and the combined N.V. and PLC Groups. Currency figures in the Unilever N.V. Annual Accounts are expressed in guilders, except where stated otherwise.

This booklet is an English translation of the original Dutch publication. There is also an English version issued by PLC with currency figures expressed in pounds sterling and containing the Unilever PLC Annual Accounts for 1984 together with the Auditors' Report thereon; it is identical with this booklet except for the difference in currency and except that it contains some additional details required by United Kingdom legislation.

The Unilever N.V. Directors' Report for 1984, with figures expressed in guilders, is contained in a separate booklet entitled 'Unilever in 1984, Annual Report and Salient Figures' which is available in Dutch, and in English, French and German translations. In addition there is a combined Unilever N.V. and PLC version with figures translated into US dollars, as well as an English version issued by Unilever PLC with figures in pounds sterling.

The documents 'Unilever in 1984, Annual Report and Salient Figures' and 'Unilever in 1984, Annual Accounts' in the Dutch language, with figures expressed in guilders, together comprise the full Annual Report and Accounts and further statutory information, as drawn up by the Board of Directors of Unilever N.V. in accordance with Dutch legislation.

Copies of both documents and of all other versions thereof can be obtained without charge on application to: Unilever N.V., External Affairs Department, PO Box 760, 3000 DK Rotterdam, or Unilever PLC, External Affairs Department, PO Box 68, Unilever House, London EC4P 4BQ.

### REPORT OF THE AUDITORS

Report of the auditors to the members of Unilever N.V. We have examined the accounts expressed in guilders of Unilever N.V., which include the accounts of the N.V. Group, the PLC Group, and the combined N.V. and PLC Groups.

In our opinion the accounts set out on pages 3 to 24 and 31 to 36, which have been prepared under the historical cost convention, give a true and fair view of the state of affairs of Unilever N.V., the N.V. Group, the PLC Group, and the combined N.V. and PLC Groups at 31st December, 1984 and of their profit and source and use of funds for the year then

In our opinion the supplementary current cost accounts on pages 25 to 30, which have been prepared on a different basis for providing for deferred taxation from that adopted in the historical cost accounts, have been properly prepared in accordance with the policies and methods set out in the notes to give the information required by the United Kingdom Statement of Standard Accounting Practice number 16. In our opinion the summary of the effect on the current cost accounts of adopting a full provision for deferred taxation on page 30 has been properly prepared.

Price Waterhouse Nederland The Hague

Coopers & Lybrand London

Coopers & Lybrand Nederland Price Waterhouse Rotterdam

London

As auditors of Unilever N.V., in respect of the accounts of Unilever N.V., the N.V. Group and the combined N.V. and PLC Groups

As auditors of Unilever PLC, in respect of the accounts of Unilever PLC. the PLC Group and the combined PLC and N.V. Groups

2nd April, 1985

A separate audit report has been issued to the members of Unilever PLC on the accounts of Unilever PLC and the PLC Group, in accordance with legal requirements in the United Kingdom, and on the accounts of the N.V. Group and the accounts of the combined PLC and N.V. Groups. Those accounts are expressed in pounds sterling.

### ACCOUNTS - GENERAL INTRODUCTION

#### Unilever

The two parent companies, Unilever N.V. and Unilever PLC, operate as nearly as practicable as a single company, have identical Boards of Directors and are linked by agreements, including an Equalisation Agreement which is designed so that the position of the shareholders of both companies is as nearly as possible the same as if they held shares in a single company. The combined affairs of N.V. and PLC are, therefore, more important to shareholders than those of the two separate companies.

Consequently, combined accounts are prepared for Unilever N.V. and Unilever PLC which comprise an aggregation of the consolidated accounts of Unilever N.V. and its group companies and the consolidated accounts of Unilever PLC and its group companies.

The Equalisation Agreement, amongst other things, provides for both companies to adopt the same principles of accountancy and requires as a general rule the dividends and other rights and benefits (including rights on liquidation) attaching to each FI. 12 nominal of ordinary capital of N.V. to be equal in value at the relevant sterling/guilder rate of exchange to those attaching to each  $\mathfrak L1$  nominal of ordinary share capital of PLC as if each such unit formed part of the ordinary capital of one and the same company.

#### Companies legislation

The accounts set out on pages 3 to 24 and 31 to 40 have been prepared under the historical cost convention and comply with Civil Code, Book 2 in the Netherlands and the United Kingdom Companies Acts 1948 to 1981.

As additional information current cost accounts are set out on pages 25 to 30.

#### Accounting standards

The accounts comply with Accounting Standards (SSAPs) in the United Kingdom, except for the treatment of deferred taxation as explained below, and with current Dutch accounting principles.

United Kingdom Accounting Standard SSAP 15 requires provision to be made for deferred taxation except in so far as the Directors are able to foresee on reasonable evidence that no liability is likely to arise. In this latter respect, however, it is not in agreement with Dutch law as currently applied and, because of this and the Equalisation Agreement, full provision continues to be made for deferred taxation liabilities. The effects of this departure from SSAP 15 are shown in the notes to the accounts.

#### **OECD Guidelines**

In preparing our Report and Accounts we adhere to the disclosure recommendations of the OECD Guidelines for Multinational Enterprises.

### ACCOUNTS - ACCOUNTING POLICIES

Group companies

Companies included in the consolidation of N.V. (N.V. group companies) are the companies in which, directly or indirectly, N.V. holds more than half of the total issued capital and companies in which, directly or indirectly, N.V. holds half of the total issued capital where their consolidation is in accordance with the true and fair view required to be given by the accounts.

Companies included in the consolidation of PLC (PLC group companies) are those in which, directly or indirectly, PLC holds more than half of the equity capital and those in which, directly or indirectly, PLC is a shareholder and controls the composition of a majority of the board of directors.

The figures of all group companies are included in the consolidated accounts as at 31st December, except those of:

- (a) Group companies in Africa and the Arabian Gulf forming part of the UAC International group, which prepare their accounts to 30th September and are included on that basis.
- (b) Brooke Bond Group plc and its subsidiaries, which were acquired by Unilever PLC on 10th October, 1984, for which the effective date of acquisition is being taken as 30th September, 1984. The balance sheet for the Brooke Bond Group drawn up to 30th September, 1984 has been included in the consolidated balance sheet of the PLC Group as at 31st December, 1984. The results of the Brooke Bond Group from the effective date of acquisition to 31st December, 1984 will be dealt with in the 1985 consolidated profit and loss account of PLC Group together with the fourth quarter 1984 finance costs of the acquisition which are also being carried forward.

A list of principal group companies is given on pages 31 to 34.

Related companies

Related companies (associated companies and trade investments) are those, other than group companies, in which N.V. or PLC directly or indirectly has a shareholding, on a long-term basis, for the purpose of securing a contribution to N.V.'s or PLC's activities.

Associated companies are related companies in respect of which N.V. or PLC is in a position to exercise significant influence. The results of associated companies included in the consolidated accounts are for periods ending not earlier than 30th June.

Trade investments are related companies other than associated companies.

A list of principal related companies is given on page 34.

Foreign currencies

Exchange differences arising in the accounts of individual companies from transactions denominated in foreign currencies are dealt with in the individual companies' profit and loss accounts. Those arising on trading transactions are taken to operating profit; those arising on cash, current investments and borrowings are considered similar in nature to the interest on the corresponding asset or liability and are therefore included with interest receivable or interest payable as appropriate. The amounts involved are shown in notes (5) and (6) on page 10.

In preparing the consolidated accounts of N.V. in guilders and of PLC in sterling, profit and loss accounts for the year and assets and liabilities at the year-end are translated at year-end rates of exchange. The effect of exchange rate changes during the year on the assets and liabilities at the beginning of the year is recorded as a movement in profit retained.

In arriving at the combined figures in guilders or sterling, the figures for N.V. in guilders or PLC in sterling are translated at the year-end sterling/guilder exchange rate, except for the ordinary capital of N.V. or PLC, which is translated at the Equalisation Agreement rate of £1 = Fl. 12. The effect of restating the assets and liabilities of N.V. or PLC at the beginning of the year at the year-end sterling/guilder exchange rate is described as sterling/guilder realignment and is shown as a movement in profit retained.

#### Fixed assets

No value is attributed to intangible assets. Purchased goodwill, being the difference between the price paid for new interests and the fair value of the Group's share of their net assets at the date of acquisition, is written off in the year as a movement in profit retained.

Tangible assets are stated at cost (net of capital-based grants) less depreciation. Depreciation is provided by the straight line method at percentages of cost based on the expected average useful lives of the assets. Estimated useful lives by major class of depreciable assets are as follows, the range of lives within each class reflecting the diversity of the assets:

Freehold buildings (no depreciation on freehold land)

Leasehold land and buildings (or life of lease if less than 33 years)

Plant and equipment

Motor vehicles

Ships

33–40 years
33–40 years
5–20 years
3 – 6 years
10–20 years

Fixed investments comprise interests in and loans to related companies and other investments held on a continuing basis.

Interests in associated companies are stated in the consolidated balance sheets at the Group's share of their net assets; the Group's share of associated companies' profits and losses is included in the consolidated profit and loss accounts; and its share of their retained profits and reserves accrued since acquisition, or since the initial investment where a company has changed from being a group company to an associated company, is included in consolidated profit retained.

Trade investments are stated at cost less amounts written off and dividends from these shareholdings are accounted for when received.

Other fixed investments, which are stated at cost less amounts written off, consist of long-term shareholdings in companies that are not group companies or related companies and long-term loans other than to group companies or related companies.

#### **Current assets**

Stocks are stated at the lower of cost and estimated net realisable value, after provisions for obsolescence. Cost is mainly average cost. It comprises direct costs and, where appropriate, a proportion of production overheads.

### ACCOUNTS - ACCOUNTING POLICIES

Debtors are stated after deducting adequate provision for doubtful debts.

Current investments are liquid funds temporarily invested and are shown at their realisable value, the difference between this and cost being taken to other interest receivable and similar income in the profit and loss accounts.

Provisions for liabilities and charges

Liabilities in respect of retirement and death benefits to past and present employees are provided for by payments to pension and provident funds and by making provisions for unfunded pensions. The amounts of the payments/charges are determined on an actuarial basis so that over the long term the funds and provisions will be adequate to meet the liabilities. The provisions for unfunded pensions and similar obligations represent the estimated present value of the future liability for retirement and death benefits, other than benefits provided through pension and provident funds, after taking account of future charges.

Deferred taxation, calculated at current rates of tax unless future rates have been enacted, includes:

 (a) tax liabilities arising from the accelerated depreciation of tangible assets for tax purposes;

(b) tax liabilities relating to stock reliefs;

- (c) estimated future tax relief on the provisions for unfunded pensions;
- (d) tax on short-term and other timing differences;
- (e) provision for taxation on the revaluation of the net assets of new interests acquired.

Provision is not regarded as necessary, and is not made, for taxation which would become payable if retained profits of group companies and associated companies were distributed to the parent companies, as it is not the intention to distribute more than the dividends the tax on which is included in the accounts.

The deferred taxation provisions which would be released if SSAP 15 were applied are given for information in notes (7) and (18) on pages 11 and 19.

Research and development

Expenditure on research and development is charged against the profit of the year in which it is incurred.

#### Turnover

Turnover comprises sales of goods and services after deduction of discounts and sales taxes. It includes sales to related companies but does not include sales by related companies or sales between group companies.

However, the analysis of turnover by operations on page 9 includes internal turnover, which represents sales between different product groups within Unilever. The inclusion of internal turnover in the total turnover of the individual product groups properly reflects the turnover to which the operating profit of these groups should be related.

Inter-group pricing for goods and services

International trade in own manufactured goods between Unilever companies is relatively unimportant, amounting to under 7% of turnover. The preferred method for determining the transfer prices is to take the market price; where there is no market price, the two managements concerned engage in arm's length negotiations. Normally this will lead to a price fixed at ex-works cost plus an appropriate percentage for a profit mark-up. Where required the method employed is

discussed and agreed with the government authorities of the countries concerned.

General services provided by central advisory departments and research laboratories are charged to Unilever companies on the basis of fees under agreements approved where necessary by the government authorities of the countries concerned.

Where a central purchasing department buys goods for a Unilever company for use in its production, then that company is either treated as the buyer in the contract or is given the benefit of the central purchasing department's contract price.

However, where a specialist buying service is provided directly by one unit for another, an appropriate commission is generally either included in the price or shown on the face of the relevant documents. In most of these cases the method applied is based on agreements with the taxation and other government authorities of the countries concerned.

### CONSOLIDATED PROFIT AND LOSS ACCOUNTS

for the year ended 31st December

Fl. million

Com	bined		1	1.V.	P	LC
1983	1984		1983	1984	1983	1984
59 434	66 791	Turnover (1)	35 657	42 592	23 777	24 199
(40 119)	(45 550)	Cost of sales (2)	(23 129)	(28 220)	(16 990)	(17 330
19 315	21 241	Gross profit	12 528	14 372	6 787	6 869
(8 761)	(10 496)	Distribution and selling costs (2)	(6 161)	(7778)	(2600)	(2 718
(7 332)	(7 022)	Administrative expenses (2)	(4 368)	(4 221)	(2 964)	(2 801
101	118	Other operating income	57	56	44	62
3 323	3 841	Operating profit (3)	2 056	2 429	1 267	1 412
264	292	Income from fixed investments (4)	49	46	215	246
494	459	Other interest receivable and similar income (5)	314	286	180	173
(665)	(769)	Interest payable and similar charges (6)	(468)	(554)	(197)	(215
93	(18)	Financial items	(105)	(222)	198	204
3 416	3 823	Profit on ordinary activities before taxation	1 951	2 207	1 465	1 616
(1 566)	(1 605)	Taxation on profit on ordinary activities (7)	(918)	(906)	(648)	(699
1 850	2 218	Profit on ordinary activities after taxation	1 033	1 301	817	917
(137)	(140)	Outside interests in group companies	(74)	(83)	(63)	(57
		Profit on ordinary activities attributable to				
1713	2 078	shareholders	959	1 218	754	860
8=	(108)	Extraordinary items (8)		(75)		(33
		Profit after extraordinary items attributable to			Signatura A	100
1 713	1 970	shareholders	959	1 143	754	827
(16)	(16)	Preference dividends	(15)	(15)	(1)	(1
(634)	(684)	Dividends on ordinary capital	(417)	(452)	(217)	(232
1 063	1 270	Profit of the year retained	527	676	536	594
		Movements in profit retained		070	500	504
1 063	1 270	Profit of the year retained Goodwill	527	676 (154)	536 (8)	594 (819
(51) 128	(973) 315	Effect of exchange rate changes	(43) 119	289	9	26
322	(514)	Sterling/guilder realignment	-	-	322	(514
1 462	98	Net additions to profit retained	603	811	859	(713
11 348	12 810	Profit retained - 1st January	4 866	5 469	6 482	7 341
12 810	12 908	Profit retained - 31st December	5 469	6 280	7 341	6 628
1983	1984	Combined earnings per share (for details of calculation see page 24)			777	
FI. 30.46 102.84p	Fl. 37.01 134.33p	Guilders per Fl. 20 of ordinary capital Pence per 25p of ordinary capital				
Fl. 32.27 109.03p	Fl. 38.84 141.06p	On a SSAP15 basis the figures would be: Guilders per Fl. 20 of ordinary capital Pence per 25p of ordinary capital				

References between brackets relate to notes on pages 9 to 12.

### CONSOLIDATED BALANCE SHEETS

as at 31st December

Fl. million

Com	nbined		N	l.V.	P	LC
1983	1984		1983	1984	1983	1984
		Fixed assets				
11 110	12 915	Tangible assets (9)	6 276	7 279	4 834	5 636
1 454	1 626	Fixed investments (10)	560	566	894	1 060
12 564	14 541		6 836	7 845	5 728	6 696
Por Street, and	28.02222	Current assets		0.407	4.070	F 00
9 267	11 501	Stocks (11)	5 191	6 197	4 076	5 304
8 336	9 359	Debtors (12)	4 778	5 423	3 558	3 936
1 744	1 856 2 752	Current investments (13) Cash at bank and in hand (14)	1 151 1 188	1 365 1 517	593 1 212	49° 1 23!
2 400	2 /52	Cash at bank and in hand (14)	1 100	1.517	1212	1 230
21 747	25 468	Lagar	12 308	14 502	9 439	10 966
		Less: Creditors due within one year				
2 032	4 285	Borrowings (15)	1 080	1 884	952	2 40
8 362	10 155	Trade and other creditors (16)	5 165	6 037	3 197	4 118
949	1 048	Taxation on profits	574	515	375	533
432	480	Dividends	280	306	152	174
						22.72
9 972	9 500	Net current assets	5 209	5 760	4 763	3 740
22 536	24 041	Total assets less current liabilities	12 045	13 605	10 491	10 436
		Creditors due after more than one year				
2 739	3 274	Borrowings (15)	2 194	2 330	545	944
209	189	Trade and other creditors (16)	162	134	47	55
220	247	Taxation on profits	61	70	159	17
		Provisions for liabilities and charges				
2 526	2 930	Pensions and similar obligations (17)	1 865	2 175	661	755
2 213	2 551	Deferred taxation and other provisions (18)	969	1 248	1 244	1 303
-	_	Inter-group N.V./PLC	65	55	(65)	(5
597	738	Outside interests in group companies	303	356	294	382
		Capital and reserves				
1 477	1 400	Called up share capital (19)	905	905	572	49
91	89	Share premium account	52	52	39	3
(346)	(285)	Other reserves (20)	12	_	(346)	(28
12 810	12 908	Profit retained (21)	5 469	6 280	7 341	6 62
14 032	14 112		6 426	7 237	7 606	6 87
			12 045	13 605		10 43

2nd April, 1985

### CONSOLIDATED SOURCE AND USE OF FUNDS

for the year ended 31st December

Fl. million

Com	bined		N	.V.	P	LC
1983	1984	Name of the State	1983	1984	1983	1984
1401000000	194.9 CT - 1945	Funds generated from operations				
3 416	3 823	Profit on ordinary activities before taxation Elimination of items not involving a flow of funds: Share of associated companies' profit before taxation,	1 951	2 207	1 465	1 616
(182)	(186)	less dividends and interest received	(10)	(11)	(172)	(175
1 319	1 395	Depreciation	802	871	517	524
703	641	Unfunded pension provisions	527	466	176	175
19	(85)	Others	(44)	(17)	63	(68
5 275	5 588		3 226	3 516	2 049	2 072
3 2/3	3 300	Funds from other sources	3 220	3 3 10	2 043	2012
(135)	107	Increase/decrease in borrowings due after more than	60	143	(195)	(36
(135)	107	one year		143	(195)	(36
5 140	5 695	Total sources	3 286	3 659	1 854	2 036
(1 325)	(1 198)	Taxation payments during the year	(739)	(708)	(586)	(490
(1 960)	(2 101)	Capital expenditure less disposals	(1 155)	(1 353)	(805)	(748
(54)	(2 093)	Purchase/sale of group companies (22)	(44)	(442)	(10)	(1 651
280	(7)	Purchase/sale of fixed investments	162	(1)	118	(6
(699)	(1 403)	Stocks	(608)	(869)	(91)	(534
(891)	(350)	Debtors	(738)	(567)	(153)	217
1 495	1 094	Trade and other creditors	1 097	731	398	363
(591)	(641)	Dividends paid during the year	(391)	(440)	(200)	(201
(417)	(608)	Other uses	(476)	(227)	59	(381
(4 162)	(7 307)	Total uses	(2 892)	(3 876)	(1 270)	(3 431
978	(1 612)	Net increase/decrease in net liquid funds	394	(217)	584	(1 395
1 262	2 112	Net liquid funds 1st January	1 013	1 259	249	853
(141)	(117)	Effect of exchange rate changes	(148)	(44)	7	(73
13	(60)	Sterling/guilder realignment	-	-	13	(60
1 134	1 935	Revised opening funds	865	1 215	269	720
978	(1 612)	Net increase/decrease in net liquid funds	394	(217)	584	(1 395
2 112	323	Net liquid funds 31st December	1 259	998	853	(675
		of which:				
1 744	1 856	Current investments	1 151	1 365	593	491
2 400	2 752	Cash at bank and in hand	1 188	1 5 1 7	1 212	1 235
(2 032)	(4 285)	Borrowings due within one year	(1 080)	(1884)	(952)	(2 401

The figures in the above statement are derived from movements between opening and closing balance sheet totals. Adjustments are, however, made to these movements to remove the effect of exchange rate changes (page 6), sterling/guilder realignment (page 6) and the purchase/sale of group companies (note (22) on page 22).

FI. million

Cor	nbined		1	٧.V.	F	PLC
1983	1984		1983	1984	1983	1984
		(1) Turnover by geographical areas				
34 085	36 244	European Community countries	20 256	22 776	13 829	13 468
3 853	4 300	Other European countries	3 853	4 300	-	Q=
9 550	12 838	North America	8 264	11 294	1 286	1 544
1 621	1 814	Central and South America	1 443	1 670	178	144
4 173	4 198	Africa	129	208	4 044	3 99
6 152	7 397	Asia, Australia, New Zealand	1 712	2 344	4 440	5 05
59 434	66 791	No. of the second	35 657	42 592	23 777	24 199
		Total turnover by operations				
14 852	18 331	Margarine, other fats and oils, dairy products	11 034	14 258	3 8 1 8	4 073
15 965	17 957	Other foods	10 092	11 584	5 873	6 373
12 343	13 847	Detergents	7 754	8 992	4 589	4 85!
3 205	3 689	Personal products	2 349	2 784	856	90!
4 400	5 360	Chemicals	3 314	4 187	1 086	1 173
1 916	2 0 1 6	Paper, plastics, packaging	980	1 008	936	1 008
4 339	3 684	Animal feeds	804	718	3 535	2 966
3 612	3 563	UAC International	. 1	1000	3 611	3 562
2 443	2 457	Plantations, transport and other	1 174	1 1 319	1 269	1 138
63 075	70 904	Total turnover	37 502	44 851	25 573	26 053
(3 641)	(4 113)	Less: internal turnover	(1 845)	(2 259)	(1 796)	(1 854
59 434	66 791		35 657	42 592	23 777	24 199
		(2) Costs				
(40 119)	(45 550)	Cost of sales	(23 129)	(28 220)	(16 990)	(17 330
(8 761)	(10 496)	Distribution and selling costs	(6 161)	(7 778)	(2 600)	(2 718
(7 332)	(7 022)	Administrative expenses	(4 368)	(4 221)	(2 964)	(2 80
56 212)	(63 068)		(33 658)	(40 219)	(22 554)	(22 849
		These comprise:	** *********		2.020000000	20/20/20/20/20/20
(9 110)	(9 373)	Remuneration of employees	(5 513)	(6 001)	(3 597)	(3 372
(13)	(13)	Emoluments of Directors as managers	A-0.00000000			
(1 158)	(1 027)		(7)	(7)	(6)	(6
		Unilever pension schemes	(729)	(660)	(429)	(367
(423)	(458)	State pension costs	(303)	(346)	(120)	(112
(781)	(824)	Other social security costs	(644)	(693)	(137)	(131
(6)	(6)	Superannuation of Directors	(3)	(3)	(3)	(3
11 491)	(11 701)	Total staff costs	(7 199)	(7 710)	(4 292)	(3 991
31 898)	(37 182)	Raw materials and packaging	(18 289)	(22870)	(13609)	(14 312
(1319)	(1395)	Depreciation	(802)	(871)	(517)	(524
(280)	(295)	Hire of plant and machinery	(146)	(170)	(134)	(125
(23)	(25)	Auditors' remuneration	(12)	(14)	(11)	(11
(211)	(249)	Exceptional items (e.g. reorganisations)	(103)	(129)	(108)	(120
10 990)	(12 221)	Other costs	(7 107)	(8 455)	(3 883)	(3 766
56 212)	(63 068)		(33 658)	(40 219)	(22 554)	(22 849

Fl. million

Com	pined		N.	٧.	PL	C
1983	1984		1983	1984	1983	1984
		(3) Operating profit by geographical areas				
1 146	1 349	European Community countries	766	847	380	502
327	358	Other European countries	327	358	-	-
622	784	North America	576	765	46	19
235	235	Central and South America	202	219	33	16
		Africa	3	2	396	399
399 594	401 714	Asia, Australia, New Zealand	182	238	412	476
3 323	3 841		2 056	2 429	1 267	1 412
		Operating profit by operations				
799	825	Margarine, other fats and oils, dairy products	473	518	326	307
852	1 190	Other foods	648	837	204	353
856	840	Detergents	401	438	455	402
			135	101	79	89
214	190	Personal products	335	440	98	93
433	533	Chemicals	13	37	(24)	19
(11)	56	Paper, plastics, packaging	1717	(4)	105	2
104	20	Animal feeds	(1)	(4)	72	71
72	78	UAC International	_	-		
4	109	Plantations, transport and other	52	62	(48)	47
3 323	3 841		2 056	2 429	1 267	1 412
		(4) Income from fixed investments	27	22		20
218	257	Share of associated companies' profit before taxation Income from trade investments:	21	23	197	234
-	i e		2	-	3	
5	5	Listed shares	2	5	12	
14	11	Unlisted shares	2	3	12	
		Income from other investments:	00	4.4	3	
25	14	Unlisted	22	14		-
2	5	Interest on loans	2	4		
264	292		49	46	215	24
		(5) Other interest receivable and similar income	250	500	100	17
433	467	Interest receivable	250	297	183	
61	(8)	Exchange differences	64	(11)	(3)	
494	459		314	286	180	17
		(6) Interest payable and similar charges		70 ESC 103	20228	712
(532)	(629)	Interest on borrowings	(347)	(453)	(185)	(17
(88)	(108)	Other interest payable	(75)	(97)	(13)	(1
(45)	(32)	Exchange differences	(46)	(4)	1	(2
(665)	(769)		(468)	(554)	(197)	(21
		Interest on borrowings, the final repayment of which		(0.4.4)	(4.40)	/40
(258)	(420)	will be made within five years, amounted to	(145)	(314)	(113)	(10

Com	bined		N.	V.	PL	.C
1983	1984		1983	1984	1983	1984
		(7) Taxation on profit on ordinary activities				
(1 452)	(1 589)	Current year: Parent and group companies	(878)	(953)	(574)	(636
(102)	(121)	Associated companies	(10)	(11)	(92)	(110
(102)	(121)	Associated companies	(10)	(11)	(02)	(110
(1 554)	(1710)		(888)	(964)	(666)	(746
		Adjustments previous years:	(00)			
(11) (1)	105	Parent and group companies Associated companies	(30)	58	19 (1)	47
(1)	_	Associated companies			(1)	
(12)	105		(30)	58	18	47
(1 566)	(1 605)		(918)	(906)	(648)	(699
		As explained on page 3 full provision is made for deferred				
(1-4)	2	taxation arising on:	7		2	
(173)	(186)	Accelerated depreciation	(76)	(103)	(97)	(83
(51)	(118)	Stock reliefs	(50)	(129)	(1)	11
146	68	Unfunded pension and other provisions	55	12	91	56
(78)	(236)		(71)	(220)	(7)	(16
		On a SSAP 15 basis this provision would be adjusted by:				
182	99	Accelerated depreciation	81	87	101	12
(81)	17	Other	1	30	(82)	(13
101	116		82	117	19	(1
		Profit on ordinary activities after taxation on a SSAP 15				
1 951	2 334	basis would amount to	1 115	1 4 1 8	836	916
4		The charge for PLC Parent and group companies				
		comprises:			(466)	(400
		United Kingdom Corporation Tax at 461/4% (1983: 52%) less: double tax relief			(466) 278	(428 224
		plus: non United Kingdom taxes			(386)	(432
		pids. Holl diffed Kingdom taxes			100000	
					(574)	(636)
		The close company provisions of the United Kingdom Income and Corporation Taxes Act 1970 do not apply to PLC.				

Com	bined		N	.V.	PI	_C
1983	1984		1983	1984	1983	1984
		(8) Extraordinary items				
-	(533)	Extraordinary charge	-	(224)		(309
-	177	Tax relief thereon	-	149	-	28
170	248	Deferred taxation adjustment	_	_		248
-	(108)			(75)	-	(33
		The extraordinary charge comprises losses arising, and provisions for estimated losses less surpluses, consequent on the decision to withdraw from certain activities.				
		The deferred taxation adjustment follows the reductions in rates of corporation tax legislated in the United Kingdom Finance Act 1984.				
		(9) Tangible assets at cost less depreciation Land and buildings:				
3 456	3 821	- freehold	2 137	2 285	1 319	1 536
133	293	- leasehold - long-term (50 years or over)	6	5	127	288
179	239	- leasehold - short-term	81	112	98	127
3 768	4 353	Total land and buildings	2 224	2 402	1 544	1 951
6 590	7 4 1 9	Plant and machinery	3 571	4 140	3 019	3 279
752	1 143	Payments on account and assets in course of construction	481	737	271	406
11 110	12 915		6 276	7 279	4 834	5 636
2 108	2 247	At 31st December, capital expenditure authorised by the Boards and not spent was	1 174	1 419	934	828
501	784	Of these amounts commitments had been entered into for	324	485	177	299

			Cost		Depre	ciation			Net
	Combined	N.V.	PLC	Combined	N.V.	PLC	Combined	N.V.	PLC
Tangible assets (continued)					11				
Movements during the year:									
Land and buildings									
1st January	5 375	3 295	2 080	1 607	1 071	536	3 768	2 224	1 544
Exchange rate changes	201	139	62	51	35	16	150	104	46
Sterling/guilder realignment	(145)	=	(145)	(37)	-	(37)	(108)		(108
Expenditure	174	124	50	_	_	2	174	124	50
Disposals	(239)	(105)	(134)	(82)	(29)	(53)	(157)	(76)	(81
New group companies	607	86	521	55	6	49	552	80	472
Other adjustments	160	79	81	39	41	(2)	121	38	83
Charged to profit and loss account		255	- 5	147	92	55	(147)	(92)	(55
31st December	6 133	3 618	2 515	1 780	1 216	564	4 353	2 402	1 951
Plant and machinery									
1st January	14 197	8 74 1	5 456	7 607	5 170	2 437	6 590	3 571	3 0 1 9
Exchange rate changes	407	296	111	224	158	66	183	138	45
Sterling/guilder realignment	(381)	_	(381)	(170)	_	(170)	(211)	-	(211
Expenditure	1 352	891	461	-	-	-	1 352	891	461
Disposals	(957)	(512)	(445)	(751)	(416)	(335)	(206)	(96)	(110
New group companies	904	176	728	439	23	416	465	153	312
Other adjustments	490	248	242	(4)	(14)	10	494	262	232
Charged to profit and loss account			-	1 248	779	469	(1 248)	(779)	(469
31st December	16 012	9 840	6 172	8 593	5 700	2 893	7 419	4 140	3 279
Payments on account and assets in course of									
construction	750	404	074				750	404	074
1st January	752	481	271	-	_	-	752	481	271
Exchange rate changes	39 (19)	31	(10)		-	-	39	31	8
Sterling/guilder realignment	940	510	(19) 430	_	711	-	(19) 940	510	(19)
Expenditure Disposals	(2)	510	(2)	_	_	-	(2)	112	430
New group companies	22	2	20	=	_	_	22	2	20
Other adjustments	(589)	(287)	(302)	= (=	_	_	(589)	(287)	(302)
31st December	1 143	737	406	-	_ :-	-	1 143	737	406
Total	A		-						
1st January	20 324	12 517	7 807	9 214	6 241	2 973	11 110	6 276	4 834
Exchange rate changes	647	466	181	275	193	82	372	273	99
Sterling/guilder realignment	(545)	-	(545)	(207)	-	(207)	(338)		(338)
Expenditure	2 466	1 525	941	-	-	-	2 466	1 525	941
Disposals	(1 198)	(617)	(581)	(833)	(445)	(388)	(365)	(172)	(193)
New group companies	1 533	264	1 269	494	29	465	1 039	235	804
Other adjustments	61	40	21	35	27	8	26	13	13
Charged to profit and loss account	_	_	_	1 395	871	524	(1 395)	(871)	(524)
31st December	23 288	14 195	9 093	10 373	6 9 1 6	3 457	12 915	7 279	5 636

Fl. million

Com	bined		N.	V.	PL	-C
1983	1984		1983	1984	1983	1984
		(10) Fixed investments				
934	1 083	Associated companies	105	82	829	1 001
86	90	Trade investments	57	59	29	31
29	45	Loans to related companies	21	39	8	6
211	225	Other investments	209	219	2	6
194	183	Other loans	168	167	26	16
1 454	1 626		560	566	894	1 060
10000000		Associated companies at net asset value	Car		740	004
737	861	Shares listed on a recognised stock exchange	21	T	716	861
197	222	Unlisted shares	84	82	113	140
934	1 083		105	82	829	1 001
595	717	Market value of listed shares	10	=	585	717
		Movements during the year:				200
	934	1st January		105		829
	2	Exchange rate changes		(1)		3
	(58)	Sterling/guilder realignment		-		(58
	203	Additions		6		197
	136	Share of profit after taxation		12		124
	(71)	Dividends		(12)		(59
	(63)	Other adjustments		(28)		(35
	1 083	31st December		82		1 001
		Trade investments at cost less amounts written off	0.5	2.4		
44	46	Shares listed on a recognised stock exchange	35	31	9	15
42	44	Unlisted shares	22	28	20	16
86	90		57	59	29	31
84	114	Market value of listed shares	34	46	50	68
		Movements during the year:		221		0.0
	86	1st January		57		29
	1	Exchange rate changes		_		1
	(2)	Sterling/guilder realignment		-		(2
	12 (7)	Additions Disposals		5 (3)		(4
		Disposais				
	90	31st December		59		31
		Loans to related companies  Movements during the year:				
	20	1st January		21		8
	29			31		
	32 (16)	Additions Repayments		(13)		(3
	45	31st December		39		(
		Other investments				
211	225	Unlisted	209	219	2	6

Includes Fl. 103 million (1983: Fl. 108 million) securities held for redemption of preference shares of National Starch and Chemical Holding Corporation.

FI. million

Com	bined		N	.V.	P	LC
1983	1984		1983	1984	1983	198
		Fixed investments (continued)				
		Other investments (continued)				
		Movements during the year:				
	211	1st January		209		
	28	Exchange rate changes		29		(
	_	Sterling/guilder realignment				-
	89 (103)	Additions Disposals		83		,
	(103)	Disposais		(102)		(
	225	31st December		219		
		Other loans				
	104	Movements during the year:		100		
	194	1st January Exchange rate changes		168 (3)		20
	(2)	Sterling/guilder realignment		(3)		(2
	58	Additions		52		É
	(61)	Repayments		(50)		(11
	183	31st December		167		16
		(11) Stocks	1 1			
4 283	5 182	Raw materials and consumables	2 477	2 947	1 806	2 235
539	587	Work in progress	320	336	219	251
4 445	5 732	Finished goods and goods for resale	2 394	2 914	2 051	2 818
9 267	11 501		5 191	6 197	4 076	5 304
		(12) Debtors				
5 792	6 869	Amounts due within one year: Trade debtors	2.400	4.070	2 204	0.700
602	286	Amounts owed by related companies	3 488 24	4 076 20	2 304 578	2 793 266
1 208	1 458	Other debtors	811	908	397	550
433	478	Prepayments and accrued income	253	247	180	231
8 035	9 091		4 576	5 251	3 459	3 840
		Amounts due after one year:	-		\$ <del></del>	
10	11	Trade debtors	9	2	1	9
251	220	Other debtors	156	139	95	81
40	37	Prepayments and accrued income	37	31	3	6
301	268		202	172	99	96
8 336	9 359	Total debtors	4 778	5 423	3 558	3 936
		(13) Current investments				
1 309	1 241	Listed on a recognised stock exchange	882	777	427	464
435	615	Unlisted	269	588	166	27
1 744	1 856		1 151	1 365	593	491
1 707	1 755	The cost of current investments amounted to	1 149	1 300	558	455
		Listed investments of PLC include those				
		listed on The United Kingdom Stock Exchange				222
		amounting to			422	458

Fl. million

Com	bined		N	.V.	PL	-C
1983	1984		1983	1984	1983	1984
		(14) Cash at bank and in hand				
705	989	On call	409	591	296	398
1 695	1 763	Repayment notice required	779	926	916	837
2 400	2 752		1 188	1 517	1 212	1 235
		(15) Borrowings				
2 558	3 426	Debenture and similar loans	1 864	2 452	694	974
2 213	4 133	Bank loans and overdrafts	1 410	1 762	803	2 37
4 771	7 559	- 50	3 274	4 214	1 497	3 349
16.0		The repayments fall due as follows:	1 080	1 884	952	2 40
2 032	4 285	Within 1 year	1 080	1 004	902	2 40
313	486	After 1 year but within 2 years	234	288	79	198
1 266	1 474	After 2 years but within 5 years	1 114	1 157	152	31
825	775	After 5 years but within 10 years	774	650	51	12!
71	232	After 10 years but within 20 years	61	223	10	ç
264	307	After 20 years	11	12	253	29
2 739	3 274		2 194	2 330	545	944
		Amounts repayable after 5 years				
		Repayable by instalments:				
740	548	Debenture and similar loans	689	514	51	34
131	95	Bank loans and overdrafts	126	92	5	3
871	643		815	606	56	37
		Not repayable by instalments:		200	225	222
284	587	Debenture and similar loans	31	268	253	31
5	84	Bank loans and overdrafts		11	5	7:
289	671		31	279	258	39:
1 160	1 314		846	885	314	429
		Total amount due on borrowings repayable by instalments:				
1 289	1 068	Debenture and similar loans	1 185	1 007	104	6
301	295	Bank loans and overdrafts	289	286	12	Ĭ
1 590	1 363		1 474	1 293	116	7
		Secured amounts are:				
00	170	Debenture and similar loans	1	62	98	11
99 301	179 526	Bank loans and overdrafts	180	248	121	27
400	705		181	310	219	39
47,600	NEW	- Frank York				
100	400	of which:		176	169	25
169	429	Secured against tangible assets	181	134	50	14
231	276	Secured against other assets	181			
				310	219	39

FI. million

Com	bined		N	.V.	PI	_C
1983	1984		1983	1984	1983	198
		Borrowings (continued)				
		Debenture and similar loans				
		Unilever N.V.				
120	105	6% Bonds 1972/91	120	105	-	
50	25	8¾% Bonds 1981/85	50	25	7	
306	356	91/4% Bonds 1987 (US \$100 million)	306	356	-	
306	356	93/4% Bonds 1986/90 (US \$100 million)	306	356	_	
141	129	41/2% Bonds 1984/91 (Swiss Frs. 100 million)	141	129	-	
141	137	63/41/10 Bonds 1991 (Swiss Frs. 100 million)	141	137	-	
141	137	71/2% Bonds 1993 (Swiss Frs. 100 million)	141	137	_	
1 205	1 245	Total Unilever N.V. (see page 36)	1 205	1 245	-	
		Group companies: Netherlands:				
12	9	4½% Loans 1968/87	12	9	_	
18	15	93/4% Loans 1980/89	18	15	_	
21	18	93/4% Loan 1989	21	18	_	
		U.S.A.:				
61	62	91/8% Notes 1982/91	61	62	_	
84	-	7 <sup>9</sup> / <sub>20</sub> % Notes 1982/97	84		-	
46	46	82/5%-97/8% Loans 1982/93	46	46	-	
417	1 057	A series of other loans at variable interest rates	417	1 057	_	
1 864	2 452		1 864	2 452	-	
72127	62526	Unilever PLC				
46	42	63/4% Debenture stock 1985/88	-	-	46	4
10	9	51/2% Unsecured Ioan stock 1991/2006	-	-	10	
243	226	73/4% Unsecured Ioan stock 1991/2006	-	-	243	22
	148	8% Unsecured Ioan notes 1992	79-1			14
299	425	Total Unilever PLC	100	· <del></del>	299	4:
		Pound sterling equivalent in millions 103 (1983: 67) (see page 39)				
		Group companies:				
		Canada:				
6	5	6½% Debenture Series A 1985	3543	923	6	
40	42	87/8% Debenture Series B 1993	~		40	
40	42	Australia:	1.77		40	
12	13	73/40% Debentures 1982/87		_	12	
27	29	101/2% Debentures 1985/89	-	-	27	
310	460	A series of other loans at variable interest rates	_	-	310	4
694	974		-	_	694	97
2 558	3 426		1 864	2 452	694	9
565	1 191	of which repayable within one year	315	737	250	45
		Bank loans and overdrafts			-	
1 383	3 203	Loans	1 004	1 342	379	1 86
830	930	Overdrafts	406	420	424	5
2 213	4 133		1 410	1 762	803	2 3
	Par (Market)	Si ser si ara couse			-	
1 467	3 094	of which repayable within one year	765	1 147	702	1 9

Com	bined		N	.V.	PI	LC
1983	1984		1983	1984	1983	1984
		(16) Trade and other creditors				
72.7729453 <u>7</u> 3	021701000	Amounts due within one year:	0.500	0.005	1.054	2 23
4 493	5 115	Trade creditors	2 539	2 885	1 954	
443	519	Bills of exchange payable	260	266	183	25
27	39	Amounts owed to related companies	12	13	15	2
209	655	Social security and sundry taxes	181	446	28	20
1 791	2 0 1 6	Others	996	949	795	1 06
1 399	1 811	Accruals and deferred income	1 177	1 478	222	33
8 362	10 155		5 165	6 037	3 197	4 11
		Amounts due after one year:				
10	5	Trade creditors	6	2	4	
114	109	Others	76	64	38	4
85	75	Accruals and deferred income	80	68	5	
209	189		162	134	47	5
8 571	10 344	Total creditors	5 327	6 171	3 244	4 17
		of which				
86	27	Others secured against current assets	76	27	10	

Fl. million

Com	bined		N	.V.	PL	.C
1983	1984		1983	1984	1983	1984
		(17) Pensions and similar obligations				
258	296	Amounts due within one year	167	207	91	89
2 268	2 634	Amounts due after one year	1 698	1 968	570	666
2 526	2 930		1 865	2 175	661	755
		Movements during the year:				
	2 526	1st January		1 865		66
	22	Exchange rate changes		13		100
	(46)	Sterling/guilder realignment		_		(4)
	80	New group companies		39		4
	-	Disposal of group companies		-		
	641	Profit and loss account		466		17
	(293)	Payments to pensioners		(208)		(8
	2 930	31st December		2 175		75
		(18) Deferred taxation and other provisions				
0.000	0.140	Deferred taxation:	721	887	1 545	1 25
2 266	2 143	Accelerated depreciation		481		1.25
352	481	Stock reliefs	336		16	(25
(469)	(496)	Unfunded pension provisions	(168)	(241)	(301)	
(140)	(359)	Short-term and other timing differences	-	(226)	(140)	(13:
2 009	1 769	Service and the State of the School State of the Sandar	889	901	1 120	86
(61)	(161)	Advance Corporation Tax			(61)	(16
265	943	Other provisions	80	347	185	596
2 213	2 551		969	1 248	1 244	1 303
		Advance Corporation Tax is available for offset against future United Kingdom Corporation Tax liabilities.				
		Other provisions include the provisions for estimated losses referred to in note (8) on page 12.				
	0.040	Movements during the year:		000		1 04
	2 213	1st January		969		1 24
	24	Exchange rate changes		19		(0:
	(87)	Sterling/guilder realignment		(70)		(8)
	66	New group companies		(76)		14
	(31)	Disposal of group companies		202		(3
	310	Profit and loss account		282		2
	56	Other adjustments		54		
	2 551	31st December		1 248		1 30
		On a SSAP 15 basis deferred taxation would be reduced				
(2 206)	(1 804)	by: Accelerated depreciation	(684)	(818)	(1 522)	(986
	(235)	Stock reliefs	(218)	(235)	(7)	(30)
	453	Unfunded pension provisions	160	199	298	25
(225)	433					13
458 283	326	Short-term and other timing differences	139	195	144	10

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Com	bined			N.V.	PL	.C
1983	1984		19	83 1984	1983	1984
288 1 189	286 1 114	(19) Called up share capital Preferential share capital Ordinary share capital		65 265 40 640	23 549	21 474
1 477	1 400		9	05 905	572	495
Author	ised		Nominal value per share	Number of shares issued	Issued fully p	
1983	1984	A Maria Company			1983	1984
FI. mill 75 200 75	75 200 75 350	Preferential share capital Unilever N.V. 7% Cumulative Preference 6% Cumulative Preference 4% Cumulative Preference	FI. 1 000 FI. 1 000 FI. 100	29 000 161 060 750 000	FI. mill 29 161 75	ion 29 16 75 269
£ milli 0.2 3.5 1.2 0.2	- Constitution of the cons	Unilever PLC 5% First Cumulative Preference 7% First Cumulative Preference 8% Second Cumulative Preference 20% Third Cumulative Preferred Ordinary	£1 £1 £1 25p	172 382 3 502 564 1 218 546 998 304	£ mill 0.2 3.5 1.2 0.2	
5.1	5.1				5.1	5.
		Guilder equivalent in millions			23	21
					288	286
Fl. mill	1 000	Ordinary share capital Unilever N.V. Ordinary: (In Fl. 20 shares)		32 008 250	FI. mill	640
2	2	(In FI. 1 000 shares numbered 1 to 2 400) Internal holdings eliminated in consolidation		2 400	(2)	(2
					640	640
£ milli 136.2	ion 136.2	Unilever PLC Ordinary (in 25p shares)	(1983) (1984)	183 067 262 158 073 358	£ mill 45.8	ion 39.5
0.1	0.1	Deferred (in £1 stock) Internal holdings eliminated in consolidation		100 000	0.1 (0.1)	0.1 (0.1
					45.8	39.5
		Guilder equivalent in millions			549	474
					1 189	1 114
		The 4% cumulative preference capital of N.V. is redeemable at par at the Company's option either whol or in part.	ly			
		The rates shown for the preferential capital of PLC are before the reduction of three tenths which followed the introduction of the imputation system of taxation in the United Kingdom in April, 1973.				

Com	bined		N	.V.	PL	_C
1983	1984		1983	1984	1983	1984
		Called up share capital (continued)		717		
		On 27th January, 1984 the reduction of the issued capital of PLC by the cancellation of 24 993 904 ordinary shares held by the trustees of the Leverhulme Trust, which was approved by members on 12th December, 1983, became effective. On the same day the authorised capital was restored to its previous level.				
		Under the arrangements for the variation of the Leverhulme Trust shares in a group company have been issued which are convertible at the end of the year 2038 into a maximum of 10 375 000 ordinary shares of PLC.				
		Internal holdings The ordinary shares numbered 1 to 2 400 (inclusive) in N.V. and deferred stock of PLC are held as to one half of each class by N.V. Elma – a group company of N.V. – and one half by United Holdings Limited – a group company of PLC. This capital is eliminated in consolidation. It carries the right to nominate persons for election as Directors at General Meetings of shareholders. A nominal dividend of 1/4% was paid on the deferred stock of PLC. The above-mentioned group companies have waived their rights to dividends on their ordinary shares in N.V. The Directors of N.V. Elma are N.V. and PLC, who with				
		Mr. F. A. Maljers and Sir Kenneth Durham are also Directors of United Holdings Limited.			55	T.
(346)	(311)	(20) Other reserves Adjustment on conversion of N.V.'s ordinary capital at £1 = Fl. 12 Capital redemption reserve (reserve arising on reduction	:-0		(346)	(311
-	26	of PLC's ordinary capital on cancellation of shares held by the Leverhulme Trust)	(-1	-	-	26
(346)	(285)		-	_	(346)	(285
J. P. Maria II.	The Rendere	(21) Profit retained	Pare P. ACTACO CA	Ster All Classes	907 (Sept. 1904)	ATT 111 AV A LLOS
5 374 7 069	5 287	Parent companies	2 706	2 793	2 668	2 494
7 1109	7 163	Group companies Associated companies	2 744 19	3 480 7	4 325 348	3 683 451
367	458	7 too control companies				

Com	bined		N.	V.	PI	LC
1983	1984		1983	1984	1983	1984
		(22) Purchase/sale of group companies				
1000	10.000	Effect of purchase/sale on consolidated balance sheets:			(40)	700
19	963	Tangible assets	32	231	(13)	732 185
(40)	166	Fixed investments	(1)	(19)	(12)	578
(13)	626	Net current assets	2	48 3	(12)	(474
2 9	(471)	Creditors due after one year Provisions for liabilities and charges	_	37	9	(15:
(2)	(115)	Inter-group N.V./PLC	5	2	(7)	(3
(13)	(68)	Outside interests	(16)	(15)	3	(5
2	1 101	Net assets acquired/sold Profit retained:	22	287	(20)	814
4	17	Profit/loss on sale	(18)	4.60	22	17
48	975	Goodwill written off	40	155	8	820
54	2 093		44	442	10	1 651
(54)	(2 093)	Involving an inflow/outflow of funds amounting to	(44)	(442)	(10)	(1 651
		Contingent liabilities are not expected to give rise to				
10000	19 19 20	any material loss. They include:	400	044	202	201
575	449	Guarantees	182 112	244 53	393 66	20
178	116	Bills discounted	112	53	.00	0.
		Guarantees given by the parent companies or by group companies relating to liabilities included in the consolidated accounts are not included above. A summary of guarantees given by each Parent company is set out in the notes to the respective balance sheets on pages 36 and 40.			January	
		Commitments Long-term commitments in respect of leaseholds, rental agreements, hire purchase and other contracts are mainly in respect of buildings and computers.				
2 549	3 403	Total commitments	1 290	1 668	1 259	1 735
343	417	of which payable within one year	219	254	124	163
2722-2020	75.7927201.5	Exposures on third-party fixed price contracts outstanding at 31st December for commodities, to which the bulk of contracts refer, are:	100	400	040	000
1 270 254	1 305 723	Purchase contracts (net) Selling contracts (net)	460 123	483 368	810 131	82: 35:
-41		The consolidated accounts do not anticipate the results of such contracts except that provision is made where a loss would be incurred if market prices ruling at 31st December remained unchanged.	<u>ं</u>	<u> </u>	2000	

#### Fl. million

Com	bined		N	.V.	Pl	LC
1983	1984		1983	1984	1983	1984
		Pensions				
10 470	10 100	The book value of the assets of the funds at 31st December amounted to	5 309	6 011	5 170	6 181
10 479	12 192	at 31st December amounted to	5 309	8 0 1 1	5 170	0 101
		Provisions in the consolidated accounts to meet				
2 526	2 930	obligations under unfunded schemes amounted to	1 865	2 175	661	755
		These provisions, together with the assets of the funds, are sufficient in total to cover all pensions in course of payment at their existing levels and all contractual entitlements to deferred benefits in respect of service to date.			Libi	
		The average number of employees during the year was: (in thousands)				
136	132	European Community countries	70	68	66	64
14	14	Other European countries	14	14	-	-
18	20	North America	14	15	4	5
12	11	Central and South America	11	10	1	1
47	58	Africa	18	20	29	38
37	42	Asia, Australia, New Zealand	10	10	27	32
264	277		137	137	127	140

#### Profit and loss accounts - Parent companies

As details of the accounts of Unilever N.V. have been included in the consolidated accounts its own profit and loss account on page 35 – in accordance with Dutch legislation – mentions only income from fixed investments after taxation as a separate item.

As details of Unilever PLC profit and loss account have been included in the consolidated accounts advantage has been taken of provisions in United Kingdom legislation which permit the omission of a profit and loss account with the company accounts on page 38.

	FI.	million	£ m	illion
	1983	1984	1983	1984
Combined earnings per share  The calculation of earnings per share is based on the combined profit of the year on ordinary activities attributable to ordinary capital divided by the combined number of share units representing the combined issued ordinary capital of N.V. and PLC. For 1983 this number has been reduced by the PLC shares cancelled in 1984 which were still held by the Leverhulme Trust on 31st December, 1983 but on which dividends were waived. For the calculation of combined ordinary capital the rate of exchange £1=Fl. 12 has been used, in accordance with the Equalisation Agreement.				
The calculations are therefore:				
Combined ordinary capital (see page 20) Less: held by Leverhulme Trust on which	1 189	1 114	99	93
dividends were waived	(75)	_	(6)	
	1 114	1 114	93	93
The combined number of share units is therefore 55 719 254 of Fl. 20 or alternatively 371 461 691 of 25p.				
Profit on ordinary activities attributable				500
to shareholders Less: preference dividends	1 713 (16)	2 078 (16)	385 (3)	503 (4)
Profit on ordinary activities attributable to ordinary capital	1 697	2 062	382	499
Divided by combined share units =	FI. 30.46	Fl. 37.01	102.84p	134.33
On a SSAP 15 basis the calculations would be: Profit on ordinary activities attributable to ordinary capital	1 798	2 164	405	524
Divided by combined share units =	FI. 32.27	FI. 38.84	109.03p	141.06

### CURRENT COST ACCOUNTS - ACCOUNTING POLICIES

#### Introduction

The current cost accounts have been prepared in accordance with United Kingdom Accounting Standard SSAP 16.

The accounting policies set out on pages 4 and 5 have been followed in preparing the current cost accounts, except where they are inconsistent with current cost principles as explained below.

Tangible assets, depreciation and disposals

In general, the current replacement cost of tangible assets is determined by applying specific price indices in the country of location to the original cost of the assets, net of capital-based grants.

Land is stated at estimated market value based on current use.

The depreciation adjustment is the difference between depreciation on the historical cost of assets and on the current replacement cost of assets.

Amounts necessary to restate profits and losses on the disposal of assets by reference to the current rather than historical cost of the assets concerned are shown under 'other adjustments'. The disposals dealt with in this way are those treated as exceptional items in the historical cost accounts.

Stocks and the cost of sales adjustment

Stocks are stated as in the historical cost accounts. The difference between current replacement cost and historical cost at the balance sheet date is not material.

The cost of sales adjustment identifies the extent to which the charge in the historical cost accounts for stocks consumed differs from the value to the business of those stocks. In general, it is computed by identifying the effect of the price change during the year on the value of normal stock required for the operation of the business. The price change is established using specific prices or indices applicable to stocks in the country of location.

Monetary working capital adjustment

The monetary working capital adjustment reflects the impact of price changes on the amounts needed for monetary working capital. The adjustment is calculated by reference to the net balances of debtors and creditors associated with the day to day activities of the business, using indices appropriate to the country in which they are held.

#### Fixed investments

The share of the retained profit and reserves, and results for the year, of significant associated companies has been restated on a current cost basis consistent with that used for the consolidated companies.

Trade investments are included at estimated current value.

Gearing adjustment

This takes credit for the proportion of the current cost adjustments to the profit and loss account which can be regarded as being financed by third parties. The gearing proportion is the average for the year determined separately for N.V. and PLC on a group basis. It is calculated as the ratio of net borrowing to net operating assets as shown on page 29.

#### Taxation

Taxation is based on United Kingdom Accounting Standard SSAP 15. Provision for deferred taxation is made except in so far as the Directors are able to foresee on reasonable evidence that no liability is likely to arise.

Current cost information showing the effect of full provision for deferred taxation is given on page 30.

Outside interests in group companies

The historical cost figures have been adjusted for the portion of the current cost adjustments attributable to outside interests.

#### Reserves

The capital maintenance reserve includes our share of the revaluation surpluses on assets, the current cost adjustments and foreign exchange differences arising from translation of the opening assets and liabilities of N.V. into guilders and of PLC into sterling at the closing rates of exchange.

Sterling/guilder realignment has been apportioned between capital maintenance reserve and current cost profit retained.

### CONSOLIDATED CURRENT COST PROFIT AND LOSS ACCOUNTS

for the year ended 31st December

FI. million

Com	bined		N	.V.	P	LC
1983	1984		1983	1984	1983	1984
59 434	66 791	Turnover	35 657	42 592	23 777	24 199
3 323	3 841	Historical cost operating profit Adjustments required to obtain current cost operating profit:	2 056	2 429	1 267	1 412
(601) (654)	(620) (703)	Depreciation Cost of sales	(302) (364)	(344) (435)	(299) (290)	(276 (268
(1) (69)	10 (225)	Monetary working capital Other	8 (26)	5 (86)	(9) (43)	5 (139
1 998	2 303	Current cost operating profit	1 372	1 569	626	734
252 246	253 367	Income from fixed investments (1) Gearing adjustment	43 193	41 259	209 53	212 108
494	459	Other interest receivable and similar income	314	286	180	173
(665)	(769)	Interest payable and similar charges	(468)	(554)	(197)	(215
0.005	0.040	Current cost profit on ordinary activities before taxation	1 454	1 601	871	1 012
2 325 (1 465)	2 613 (1 489)	Taxation	(836)	(789)	(629)	(700
		Current cost profit on ordinary activities after	610	812	242	212
860 (87)	1 124 (113)	taxation Outside interests in group companies	618 (66)	(68)	(21)	312 (45
773 -	1 011 (1 211)	Current cost profit on ordinary activities attributable to shareholders Extraordinary items (2)	552 -	744 (207)	221 -	267 (1 004
	(2.2.2)	Current cost profit after extraordinary items	550	507	201	(707
773	(200)	attributable to shareholders	552	537	221	(737
(16) (634)	(16) (684)	Preference dividends Dividends on ordinary capital	(15) (417)	(15) (452)	(1) (217)	(1 (232
123	(900)	Current cost profit of the year retained	120	70	3	(970
122	(000)	Movements in current cost profit retained Current cost profit of the year retained	120	70	3	(970
123 (51)	(900) (921)	Goodwill	(43)	(154)	(8)	(767
265	(392)	Sterling/guilder realignment	(43)	-	265	(392
337	(2 213)	Net movements during the year	77	(84)	260	(2 129 5 619
9 096	9 433	Balance - 1st January	3 737	3 814	5 359	
9 433	7 220	Balance - 31st December	3 814	3 730	5 619	3 490
1983	1984	Combined current cost earnings per share (for method of calculation see page 24)				
I. 13.59 46.03p	FI. 17.86 64.88p	Guilders per Fl. 20 of ordinary capital Pence per 25p of ordinary capital				

References between brackets relate to notes on page 28.

### CONSOLIDATED CURRENT COST BALANCE SHEETS

as at 31st December

Com	bined		N	I.V.	P	LC
1983	1984		1983	1984	1983	1984
		Fixed assets				
19 490	21 220	Tangible assets (3)	11 118	12 365	8 372	8 85
2 376	2 535	Fixed investments	641	646	1 735	1 889
21 866	23 755		11 759	13 011	10 107	10 744
		Current assets			5000000	52,562
9 267	11 501	Stocks	5 191	6 197	4 076	5 30
8 336	9 359	Debtors	4 778	5 423	3 558	3 93
1 744	1 856	Current investments	1 151	1 365	593	49
2 400	2 752	Cash at bank and in hand	1 188	1 517	1 212	1 23
21 747	25 468	V.	12 308	14 502	9 439	10 96
11 775	15 968	Less: Creditors due within one year	7 099	8 742	4 676	7 226
9 972	9 500	Net current assets	5 209	5 760	4 763	3 740
31 838	33 255	Total assets less current liabilities	16 968	18 771	14 870	14 484
3 168	3 710	Creditors due after more than one year	2 417	2 534	751	1 17
3 049	4 978	Provisions for liabilities and charges	2 231	2 939	818	2 03
_	-	Inter-group N.V./PLC	65	55	(65)	(5
936	1 171	Outside interests in group companies	468	605	468	56
to a Service.		Capital and reserves	0.000	-A-2006	AND SALES	SALUTAGE
1 477	1 400	Called up share capital	905	905	572	49
91	89	Share premium account	52	52	39	3
(346)	(285)	Other reserves	7.010	7.051	(346)	(28
14 030 9 433	14 972 7 220	Capital maintenance reserve Current cost profit retained	7 016 3 814	7 951 3 730	7 014 5 619	7 02 3 49
24 685	23 396		11 787	12 638	12 898	10 75
SASTANCES		Tabel and the land and the land	16 968	18 771	14 870	14 48
31 838	33 255	Total capital employed	10 900	18 // 1	14 670	14 40
		Movements in capital maintenance reserve Cost of sales, monetary working capital and gearing				
409	326	adjustments	163	171	246	15
(31)	(11)	Outside interests in the above adjustments	(3)	(3)	(28)	(
673	665	Revaluation surpluses (4)	470	385	203	28
261	452	Effect of exchange rate changes	230	382	31	7
311	(490)	Sterling/guilder realignment	<u>-</u>	_	311	(49
1 623	942	Net additions during the year	860	935	763	
12 407	14 030	Balance - 1st January	6 156	7 016	6 251	7 01
14 030	14 972	Balance - 31st December	7 016	7 951	7 014	7 02

### NOTES TO THE CONSOLIDATED CURRENT COST ACCOUNTS

	nbined		N	I.V.	P	LC
1983	1984		1983	1984	1983	198
		(1) Income from fixed investments				
		Share of associated companies' current cost profit				
206	218	before taxation	15	18	191	20
19	16	Income from trade investments	4	5	15	1
27	19	Income from other investments	24	18	3	
252	253		43	41	209	21
		(2) Extraordinary items				
-	(1 186)	Extraordinary charge	~	(356)		(83
-	177	Tax relief thereon	-	149	-	2
	(202)	Deferred taxation adjustment	_	_		(20:
: - :	(1 211)			(207)	-	(1 004
		The extraordinary charge is that referred to in note (8) on page 12 increased to reflect current cost values and provision for deferred taxation on a SSAP 15 basis, less the related gearing adjustment.				
		The deferred taxation adjustment, arising as a consequence of changes legislated in the United Kingdom Finance Act 1984, is calculated on a SSAP 15				
		basis, and thereby differs significantly from that included in note (8) on page 12.				
		basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets				250-25
8 108	8 572	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings	4 663	4 856	3 445	
8 108 1 382	8 572 12 648	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets	4 663 6 455	4 856 7 509	3 445 4 927	
		basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings				5 13
1 382	12 648	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings	6 455	7 509 12 365	4 927 8 372	5 139 8 859
1 382	12 648 <b>21 220</b> 14 184	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings Plant and machinery  Current replacement cost Land and buildings	6 455 11 118 7 713	7 509 12 365 8 290	4 927 8 372 5 648	5 13: 8 85: 5 89
1 382 9 <b>490</b>	12 648 21 220	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings Plant and machinery  Current replacement cost	6 455	7 509 12 365	4 927 8 372	5 139 8 859 5 894
1 382 9 <b>490</b> 13 361	12 648 <b>21 220</b> 14 184	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings Plant and machinery  Current replacement cost Land and buildings	6 455 11 118 7 713	7 509 12 365 8 290	4 927 8 372 5 648	5 13 8 85 5 89 9 84
9 490 13 361 23 382	12 648 21 220 14 184 25 637	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings Plant and machinery  Current replacement cost Land and buildings Plant and machinery	6 455 11 118 7 713 14 159	7 509 12 365 8 290 15 795	4 927 8 372 5 648 9 223	5 13 8 85 5 89 9 84
11 382 19 490 13 361 23 382 36 743	12 648 21 220 14 184 25 637 39 821	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings Plant and machinery  Current replacement cost Land and buildings Plant and machinery  Depreciation	6 455 11 118 7 713 14 159	7 509 12 365 8 290 15 795	4 927 8 372 5 648 9 223	5 13 8 85 5 89 9 84 15 73
9 490 13 361 23 382	12 648 21 220 14 184 25 637	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings Plant and machinery  Current replacement cost Land and buildings Plant and machinery	6 455 11 118 7 713 14 159 21 872	7 509 12 365 8 290 15 795 24 085	4 927 8 372 5 648 9 223 14 871	5 13 8 85 5 89 9 84 15 73 2 17
11 382 19 490 13 361 23 382 36 743 5 253	12 648 21 220 14 184 25 637 39 821 5 612	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings Plant and machinery  Current replacement cost Land and buildings Plant and machinery  Depreciation Land and buildings	6 455 11 118 7 713 14 159 21 872 3 050	7 509 12 365 8 290 15 795 24 085	4 927 8 372 5 648 9 223 14 871 2 203	5 139 8 85! 5 894 9 842 15 730 2 176 4 704
1 382 9 490 3 361 3 382 6 743 5 253 2 000	12 648 21 220 14 184 25 637 39 821 5 612 12 990 18 602	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings Plant and machinery  Current replacement cost Land and buildings Plant and machinery  Depreciation Land and buildings Plant and machinery  (4) Revaluation surpluses	6 455 11 118 7 713 14 159 21 872 3 050 7 704 10 754	7 509 12 365 8 290 15 795 24 085 3 434 8 286 11 720	4 927 8 372 5 648 9 223 14 871 2 203 4 296 6 499	5 139 8 859 9 842 15 730 2 176 4 704 6 883
11 382 19 490 13 361 13 382 36 743 5 253 2 000 17 253	12 648 21 220  14 184 25 637 39 821  5 612 12 990 18 602	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings Plant and machinery  Current replacement cost Land and buildings Plant and machinery  Depreciation Land and buildings Plant and machinery  (4) Revaluation surpluses Tangible assets	6 455 11 118 7 713 14 159 21 872 3 050 7 704 10 754	7 509 12 365 8 290 15 795 24 085 3 434 8 286 11 720 381	4 927 8 372 5 648 9 223 14 871 2 203 4 296 6 499	5 13: 8 85: 5 89: 9 84: 15 73: 2 17: 4 70: 6 88:
1 382 19 490 13 361 13 382 16 743 15 253 12 000 17 253	12 648 21 220  14 184 25 637  39 821  5 612 12 990 18 602	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings Plant and machinery  Current replacement cost Land and buildings Plant and machinery  Depreciation Land and buildings Plant and machinery  (4) Revaluation surpluses Tangible assets Associated companies	6 455 11 118 7 713 14 159 21 872 3 050 7 704 10 754	7 509 12 365 8 290 15 795 24 085 3 434 8 286 11 720 381	4 927 8 372 5 648 9 223 14 871 2 203 4 296 6 499	5 13: 8 85: 5 894 9 84: 15 73: 2 17: 4 70: 6 88:
11 382 19 490 13 361 13 382 36 743 5 253 2 000 17 253	12 648 21 220  14 184 25 637 39 821  5 612 12 990 18 602	basis, and thereby differs significantly from that included in note (8) on page 12.  (3) Tangible assets Land and buildings Plant and machinery  Current replacement cost Land and buildings Plant and machinery  Depreciation Land and buildings Plant and machinery  (4) Revaluation surpluses Tangible assets	6 455 11 118 7 713 14 159 21 872 3 050 7 704 10 754	7 509 12 365 8 290 15 795 24 085 3 434 8 286 11 720 381	4 927 8 372 5 648 9 223 14 871 2 203 4 296 6 499	3 716 5 138 8 858 5 894 9 842 15 736 4 704 6 883

### NOTES TO THE CONSOLIDATED CURRENT COST ACCOUNTS

Combined			N.V.		PLC	
1983	1984	and the second s	1983	1984	1983	1984
		Financing of net operating assets				
		The net current replacement cost of the net operating				
	20.000	assets at 31st December amounted to:			0.070	0.055
19 490	21 220	Tangible assets	11 118	12 365	8 372	8 855
1 726	1 852	Associated companies	155	127	1 571	1 725
210	230	Trade investments	87	94	123	136
9 094	11 457	Other	4 810	5 989	4 284	5 468
30 520	34 759		16 170	18 575	14 350	16 184
		These were financed by:				
		Shareholders' interest				
24 685	23 396	Capital and reserves	11 787	12 638	12 898	10 758
936	1 171	Outside interests in group companies	468	605	468	566
		Less preference shares of National Starch and Chemical				
(108)	(104)	Holding Corporation	(108)	(104)		
432	480	Proposed dividends	280	306	152	174
25 945	24 943		12 427	13 445	13 518	11 498
		Net borrowing				
4 771	7 559	Borrowings	3 274	4 2 1 4	1 497	3 345
3 049	4 978	Provisions for liabilities and charges	2 231	2 939	818	2 039
(3 245)	(2 721)	Other financial items	(1 762)	(2 023)	(1 483)	(698
4 575	9 816		3 743	5 130	832	4 686
30 520	34 759		16 170	18 575	14 350	16 184

### NOTES TO THE CONSOLIDATED CURRENT COST ACCOUNTS

Fl. million

Com	nbined		N.V.		P	PLC	
1983	1984		1983	1984	1983	1984	
		Summary of effect of adopting full provision for deferred taxation					
1 998	2 303	Profit and loss account Current cost operating profit	1 372	1 569	626	734	
2 610 (1 566)	2 912 (1 605)	Current cost profit on ordinary activities before taxation Taxation	1 598 (918)	1 776 (906)	1 012 (648)	1 130	
1 044 (91)	1 307 (106)	Current cost profit on ordinary activities after taxation Outside interests in group companies	680 (63)	870 (65)	364 (28)	43	
953	1 201 (521)	Current cost profit on ordinary activities attributable to shareholders Extraordinary items	617	805 (164)	336	396 (357	
953 (16)	680 (16)	Current cost profit after extraordinary items attributable to shareholders Preference dividends	617 (15)	641 (15)	336 (1)	39	
(634)	(684)	Dividends on ordinary capital	(417)	(452)	(217)	(232	
303	(20)	Current cost profit of the year retained	185	174	118	(194	
31 838 (369)	33 255 (358)	Balance sheet Total assets less current liabilities as on page 27 Adjustment to value of associated companies	16 968 (24)	18 771 (23)	14 870 (345)	14 484 (335	
31 469	32 897		16 944	18 748	14 525	14 14	
3 168 8 727 - 742 18 832	3 710 9 837 - 906 18 444	Creditors due after one year Provisions for liabilities and charges Inter-group N.V./PLC Outside interests in group companies Capital and reserves	2 417 5 271 65 374 8 817	2 534 6 124 55 453 9 582	751 3 456 (65) 368 10 015	1 176 3 713 (55 453 8 862	
31 469	32 897		16 944	18 748	14 525	14 149	
		The above figures differ from those set out with notes on pages 26 to 29 where the United Kingdom SSAP 15 method of accounting for deferred taxation has been adopted, in that:  (a) The taxation charge in the profit and loss account is that shown in the historical cost accounts (see note (7) on page 11).  (b) Within the extraordinary items the extraordinary charge is reduced to reflect the full provision basis for deferred taxation and the deferred taxation adjustment is that shown in the historical cost accounts (see note (8) on page 12).  (c) Deferred taxation included in provisions for liabilities and charges is that shown in the historical cost accounts					
		(see note (18) on page 19) with the addition of tax provisions on revaluation surpluses arising on the uplift of assets to a current cost basis. The gearing adjustments, outside interests in group companies and figures for associated companies have been adjusted accordingly.					

as at 31st December, 1984

#### Introduction

The companies listed below are those which in the opinion of the Directors principally affect the amount of profit and assets shown in N.V.'s and PLC's consolidated accounts.

Full information as required by Article 379 of Book 2, Civil Code, in the Netherlands in respect of companies in which N.V., directly or indirectly, has a shareholding of 20% or more of the total issued capital has been filed with the Commercial Registry in Rotterdam.

Particulars of PLC group and related companies as required by the United Kingdom's Companies Acts will be annexed to the next Annual Return of PLC.

The main activities of the companies listed below are indicated according to the following key:

Holding companies	Н
Margarine, other fats and oils, dairy products	M
Other foods	F
Detergents	D
Personal products	P
Chemicals	C
Paper, plastics, packaging	PP
Animal feeds	Α
UAC International	U
Plantations	PI
Transport	T
Others	0

The letters N.V. or PLC after the name of each country indicate whether in the country concerned the shares in the companies listed are held directly or indirectly by N.V. or by PLC.

The percentage of equity directly or indirectly held is mentioned in the margin, except where it is 100%. Where the percentage of total issued capital directly or indirectly held differs from the percentage of equity directly or indirectly held, this is stated separately. All percentages are rounded down to the nearest whole number.

#### Principal group companies

pean Community countries	
Belgium - N.V.	
Hartog N.V.	F
Iglo-Ola N.V.	F
N.V. Jacky	M
Lever N.V.	D
S.B.T. N.V. Union N.V.	T
Denmark - N.V.	
Uni-Dan A/S	MFDP
Germany - N.V.	
Deutsche Unilever G.m.b.H.	H
'Elbe' Transport G.m.b.H.	T
Elida-Gibbs G.m.b.H.	P
4P Folie Forchheim G.m.b.H.	PP
Novia Lebensmittelwerk G.m.b.H.	F
Langnese-Iglo G.m.b.H.	F
Lever Sunlicht G.m.b.H.	D
Meistermarken-Werke G.m.b.H.,	
Spezialfabrik für Back- und Grosskü	
4P Nicolaus Kempten G.m.b.H.	PP
4P Verpackungen Ronsberg G.m.b.H.	PF
'Nordsee' Deutsche Hochseefischerei	G.m.b.H. F
4P Rube Göttingen Verwaltungs- und E	Beteiligungs
G.m.b.H.	PF
Schafft Fleischwerke G.m.b.H.	F
'Unichema' Chemie G.m.b.H.	C
Union Deutsche Lebensmittelwerke G.	m.b.H. MF
- N.V. Astra-Calvé S.A. Française de Soins et Parfums S.A. 4P Emballages France S.A. Etablissements Rousset S.A. Française d'Alimentation et de Boisso La Roche aux Fées S.A. Lever S.A. Compagnie des Glaces et Surgelés Alimentaires S.A. Unilever Export France S.A PLC CNF S.A. Niger France S.A. Greece - N.V. Industrie Hellénique de Détergents S.	M D F C U U U
'Elais' Oleaginous Products S.A.	M
II CIGIIU - FLO	
Lever Brothers (Ireland) Ltd.	2.025
Lever Brothers (Ireland) Ltd. W. & C. McDonnell Ltd.	ME
W. & C. McDonnell Ltd.	
	A
W. & C. McDonnell Ltd. Paul and Vincent Ltd. HB Ice Cream Ltd. Italy - N.V.	A F
W. & C. McDonnell Ltd. Paul and Vincent Ltd. HB Ice Cream Ltd. Italy - N.V.	<i>P</i> F
W. & C. McDonnell Ltd. Paul and Vincent Ltd. HB Ice Cream Ltd.  Italy - N.V.	<i>P</i> F F F
W. & C. McDonnell Ltd. Paul and Vincent Ltd. HB Ice Cream Ltd.  Italy - N.V. Algel S.p.A.	F F F F
W. & C. McDonnell Ltd. Paul and Vincent Ltd. HB Ice Cream Ltd.  Italy - N.V. Algel S.p.A. Also S.p.A.	MF A F F F F C MFDF

OOHAMOFF

MF DP

FF

F DP

MFDH

PD

M F P DP

H

M P H MF

DP D O

MDP F MF F H F

MFDPPP F

as at 31st December, 1984

#### Principal group companies (continued)

0/0			0/0		
	The Netherlands - N.V.			Unilever Export Ltd.	
	Algemeen Vrachtkantoor B.V.	T		Unilever U.K. Central Resources Ltd.	
	Bensdorp B.V.	F		Unilever U.K. Holdings Ltd.	
	Van den Bergh en Jurgens B.V.	MF		United Agricultural Merchants Ltd.	
	Koninklijke Maatschappij De Betuwe B.V.	F		Van den Berghs and Jurgens Ltd.	
	Calvé-De Betuwe B.V.	F			
		200		Vinyl Products Ltd.	
	Croklaan B.V.	M		The Walls Meat Company Ltd.	
	4P Drukkerij Reclame B.V.	PP		John West Foods Ltd.	
	lglo-Ola B.V.	F			
	Lever Industrial B.V.	D	-		_
	Lever Sunlight B.V.	D	Oth	er European countries	
	Lipoma B.V.	Н	_	See the contract of the contra	_
	Lucas Aardenburg B.V.		0/0		
	Marga B.V.	Н		Finland - N.V.	
	Mavibel (Maatschappij voor Internationale	2.7		S.W. Paasivaara-Yhtymä Oy	
	Beleggingen) B.V.	Н		Turun Saippua Oy	
				Turun Saippua Oy	
	Mengvoeder UT-Delfia B.V.	A		ACCUSED NO.	
	Nederlandse Unilever Bedrijven B.V.			Austria - N.V.	
	(Percentage of total issued capital held-99)	Н		Bensdorp Ges.m.b.H.	
	Handelmaatschappij Noorda B.V.	H		Nordsee Ges.m.b.H.	
	Norfolk Line B.V. (sold in 1985)	T		Österreichische Unilever Ges.m.b.H.	1
75	Safial B.V.	H	75	Unifrost Ges.m.b.H.	
2025	Saponia B.V.	Н	198		_
	Exportslachterij Udema B.V.	F		Portugal - N.V.	
	Unichema Chemie B.V.		74	Iglo Indústrias de Gelados, Lda.	
			60		
	Unilever Export B.V.		00	Indústrias Lever Portuguesa, Lda.	
	Unilever Financieringsmaatschappij B.V.	0			
	UniMills B.V.	M		Spain - N.V.	
	UVG Nederland B.V.	F		Agra S.A.	
	Wemado B.V.	H	99	Frigo S.A.	
	Zeepfabriek de Fenix B.V.	D		Lever Ibérica S.A.	
	STATE COLOR STATE OF A STATE OF THE STATE OF			Unilever España S.A.	
	United Kingdom - PLC				_
	Batchelors Foods Ltd.	F		Sweden - N.V.	
97	The Berkshire Printing Co. Ltd.	PP		Gibbs AB	
	Birds Eye Wall's Ltd.	F		Leverindus AB	
	BOCM Silcock Ltd.		55	Margarinbolaget AB	
	BOCM Silcock (N.I.) Ltd.	A	55	(Percentage of total issued capital held-50)	
97	Brooke Bond Group plc	Ĥ			1
				Novia Livsmedelsindustrier AB	
97	Brooke Bond Oxo Ltd.	F		Pierre Robert AB	
	C.W.A. Holdings Ltd.	U		AB Sunlight	
	Joseph Crosfield & Sons Ltd.	C		Svenska Unilever Förvaltnings AB	
	Elida Gibbs Ltd.	Р			_
	Ford & Slater Group Ltd.	U		Switzerland - N.V.	
	Kennedy's (Builders' Merchants) Ltd.	U	95	'Astra', Fett- und Oelwerke A.G.	
	Lever Brothers Ltd.	D		Elida Cosmetic A.G.	
	Leverton Group Ltd.	Ū		Meina Holding A.G.	
	Lipton Tea Company Ltd.	F		Sais	
	Loders & Nucoline Ltd.	M		Sunlight A.G.	
	MacFisheries Ltd. (sold in 1985)				
27		F		A. Sutter A.G.	
97	Mallinson-Denny Ltd.	0		Unilever (Schweiz) A.G.	
	Mattessons Meats Ltd.	F			
	Nairn International Ltd.	PP		No Designation of the control of	_
97	Oxoid Ltd.	0	Nort	th America	
	Palm Line Ltd.	U	*		_
	PPF International Ltd.		0/0		
	S.P.D. Group Ltd. (sold in 1985)	Т		Canada - PLC	
	Thames Board Ltd.		97	Brooke Bond Inc.	
	Thames Case Ltd.	PP	31	Lever Brothers Limited	
	UAC Ltd.	U		Thomas J. Lipton Inc.	
	U.A.C. Holdings Ltd.	U		Monarch Fine Foods Company Limited	
	UAC International Ltd.	U		A & W Food Services of Canada Ltd.	
	UAC UK Holdings Ltd.	U		Unilever Canada Limited	
	The state of the s	0		Unox Inc.	
	UML Ltd.	O		Ollox IIIo.	
	Unichema Chemicals Ltd.	C		ollox me.	_

as at 31st December, 1984

Principal gr	roup compani	ies (continued)
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9/0		
	United States of America - N.V.	
	Lawry's Foods, Inc. Lever Brothers Company	MEDE
	Thomas J. Lipton, Inc.	F
	National Starch and Chemical Corporation	C
	Shedd's Food Products, Inc.	M
	Unilever United States, Inc.	Н
Cer	tral and South America	
0/0	A W	
99	Argentina - N.V. Lever y Asociados s.a.c.i.f.	MEDPO
55	Brazil - N.V.	
99	Indústrias Gessy Lever Ltda.	MFDPC
	Chile - N.V./PLC	
	Lever Chile S.A.	MFDP
	Colombia - N.V.	
	Compañia Colombiana de Grasas 'Cogra-Lever' S.A.	MDP
		WIDI
	Mexico - N.V. Zwanenberg de Mexico S.A.	F
	Netherlands Antilles - N.V.	
	Mayibel International N.V.	0
	Unilever Becumij N.V.	0
	Trinidad - PLC	MEDDO
50	Lever Brothers West Indies Ltd.	MFDPC
	Venezuela - N.V.	EDD
	Lever S.A.	FDP
Afri	са	
%	Gabon - PLC	
99	Hatton et Cookson S.A.	U
	Ghana - PLC	
60	UAC of Ghana Ltd.	U
	Ivory Coast - PLC	
80	Blohorn S.A.	MDPIPP
99 67	CFCI S.A. Uniwax S.A.	U
0,	Dell'Anni Charles de Care et la Care	
	United Republic of Cameroun - PLC Plantations Pamol du Cameroun Ltd.	PI
98	R.W. King S.A.	Ü
	Kenya - PLC	
86	Brooke Bond Kenya Ltd.	PIO
54	East Africa Industries Ltd.	MFDPC
	Gailey & Roberts Ltd.	U

0/0	People's Republic of the Congo	
00	(Brazzaville) - PLC	
92	Société Commerciale du Kouilou Niari-Congo S.A.	U
	Malawi - PLC	120020000
80	Lever Brothers (Malawi) Ltd.	MDPC
00	Niger - PLC	
92	Niger-Afrique S.A.	U
60	Nigeria - PLC Pamol (Nigeria) Ltd.	Р
	Construction of the Constr	
	Uganda - PLC Gailey & Roberts (Uganda) Ltd.	U
	Sierra Leone - PLC	
87	UAC of Sierra Leone Ltd.	U
	Tanzania - PLC	758
	UAC of Tanzania Ltd.	L
	Republic of Tchad - PLC	
78	Brasseries du Logone S.A.	U
	Republic of Zaïre - N.V.	
58	Plantations Lever au Zaïre s.a.r.l.	Р
	Compagnie des Margarines, Savons et Cosmétiques au Zaïre s.a.r.l.	MDPC
	- PLC	
99	Sedec s.a.r.l.	U
	Zambia - PLC	U
	K. B. Davies & Co. (Zambia) Ltd.	U
	Zimbabwe - PLC Lever Brothers (Private) Ltd.	MFDPC
		100 (100 (100 (100 (100 (100 (100 (100
	South Africa - PLC Elida-Gibbs (Pty.) Ltd.	P
	Lever Brothers (Pty.) Ltd.	D
	Lipton (SA) (Pty.) Ltd.	F
	Unilever South Africa (Pty.) Ltd. Van den Bergh and Jurgens (Pty.) Ltd.	H
Asia	, Australia, New Zealand	
%	Australia - PLC	
	Unilever Australia Ltd.	MFDPCT
	Bangladesh - PLC	
61	Lever Brothers Bangladesh Ltd.	FDPC
	Philippines - N.V.	of a final policy and
	Philippine Refining Company Inc.	MFDPC
	India - PLC	MARCH
51	Hindustan Lever Ltd.	MDPCA
0E	Indonesia - N.V.	MFDPC
85	P.T. Unilever Indonesia	MEDEC

as at 31st December, 1984

#### Principal group companies (continued)

	Japan - N.V.
MFDP	Nippon Lever KK
	Malaysia - PLC
MFDPC PI	Lever Brothers (Malaysia) Sdn. Bhd. Pamol Plantations Sdn. Bhd.
	New Zealand - PLC
FDPC	Lever Brothers (New Zealand) Ltd. Unilever New Zealand Ltd.
190 P. Carlotte Mr. 2000	Pakistan - PLC
MDPC	Lever Brothers Pakistan Ltd.
	Republic of Singapore - PLC
MDP	Lever Brothers Singapore Sdn. Bhd.
	Solomon Islands - PLC
PI	Lever Solomons Ltd.
Ü	Lever's Pacific Timbers Ltd.
	Sri Lanka - PLC
MDPC	Lever Brothers (Ceylon) Ltd.
	Thailand - N.V.
MFDPC	Lever Brothers (Thailand) Ltd.
	Turkey - N.V.
MF	Unilever-Iş Ticaret ve Sanayi Türk Limited Şirketi

### Principal related companies

#### **Associated companies**

Eur	opean Community countries	
0/0		
50	Germany - N.V. Fritz Homann Lebensmittelwerke	
	G.m.b.H. & Co. K.G.	MF
	Denmark - N.V.	
50	Margarinefabrikken Alfa-Solo A/S	M
Oth	er European countries	
0/0	Bertand MV	
40	Portugal - N.V. FIMA - Fábrica Imperial de Margarina Lda.	М
Cen	tral and South America	
0/0	Colombia NV	
49	Colombia - N.V. Plantaciones Unipalma de Los Llanos S.A.	PI
	El Salvador - N.V.	
50	Industrias Unisola S.A.	MFDP

%	Nigeria - PLC	
14	Guinness (Nigeria) Ltd.	l
40	Lever Brothers Nigeria Ltd.	MFDPC
14	Nigerian Breweries Ltd.	L
40	UAC of Nigeria Ltd.	L

Asia	a, Australia, New Zealand	
0/0		
1,494.14	Australia - PLC	
47	Rushalls Ptv I td	F

### Trade investments

#### **European Community Countries**

7/0
The Netherlands - N.V.
37 Gamma Holding N.V.
(Percentage of total issued capital held-34)

### UNILEVER N.V. COMPANY ACCOUNTS

The balance sheet below includes the proposed profit appropriation

Fl. million

1983			19	84
		Balance sheet as at 31st December		
3 181		Fixed assets Fixed investments		3 19
	1 937 48 348	Current assets Debtors Current investments Cash at bank and in hand	1 903 96 590	
	2 333 615	Less: Creditors due within one year	2 589 730	
1 718		Net current assets		1 859
4 899		Total assets less current liabilities		5 050
1 158		Creditors due after more than one year		1 199
90		Provisions for liabilities and charges		11
(14)		Inter-group N.V./PLC		(18
	265 642	Capital and reserves Called up share capital Preferential share capital (19) Ordinary share capital (19)	265 642	
	907 52 2 706	Share premium account Profit retained	907 52 2 793	
3 665				3 752
4 899		Total capital employed		5 050
		Profit and loss account for the year ended 31st December		
568 (65)		Income from fixed investments after taxation Other income and expense		640 (86
503		Profit of the year		554

Pages 4 to 34 and 36 contain the notes to the Unilever N.V. company accounts.
For the information as required by Article 392 of Book 2, Civil Code, reference is made to page 37.

The Board of Directors 2nd April, 1985

References between brackets relate to note on page 20.

### UNILEVER N.V. NOTES TO THE COMPANY ACCOUNTS

1983		1984	1983		198
	Fixed investments			Provisions for liabilities and	
2 060	Shares in group companies	2 060		charges	
1 121	Loans to group companies	1 131	55	Unfunded pension provisions	
			28	Deferred taxation	
3 181		3 191	7	Other provisions	
	Shares in group companies Shares in group companies are stated		90		11
	at cost. Profit retained and Profit of the		10	of which due within one year	. 1
	year shown in this balance sheet and the notes thereto are less than the amounts shown under these headings in the consolidated balance sheet and profit and loss account, mainly because only part of the profits of the group companies is distributed in the form of dividend.			Ordinary share capital Shares numbered 1 to 2 400 are held by a group company of Unilever N.V. and a group company of Unilever PLC. Full details are given in note (19) on page 20.	
	dividona.			Share premium account	
	Loans to group companies Movements during the year: 1st January Redemptions Exchange differences	1 121 (142) 152		For the application of Article 44 of the Income Tax Act 1964 only a small part, if any, of the premium shown in the balance sheet is available for issue of tax free bonus shares.	
	31st December	1 131		Contingent liabilities are not expected to give rise to any material	
	Debtors			loss. They include:	
1 826	Amounts owed by group companies	1 799			
5	Amounts owed by related companies	5		Guarantees given for the debts of group	
96	Other debtors	95		and other companies, under which	
10	Prepayments and accrued income	4		amounts outstanding at 31st December were as follows:	
1 937		1 903	4 070		2.10
	of which due after one year		1 670	For N.V. group companies For PLC and its group companies	2 10
	of which due after one year		27	Others	3
	Current investments				
48	Listed stocks	96	1 697		2 13
50	The cost of current investments amounted to	90	_	Of the above, guaranteed also by Unilever PLC	3!
30	31 - 32 12 24 24 24 24 24 24 24 24 24 24 24 24 24				-
	Cash at bank and in hand includes items for which notice of				
231	repayment is required amounting to	374			
201		7.5			
	Creditors				
477	Due within one year:	46			
47	Debenture and similar loans (15) Bank loans and overdrafts	46 14			
13 158	Amounts owed to group companies	221			
41	Taxation and social security	44			
76	Other creditors	99			
3	Accruals and deferred income	2			
277	Dividends	304			
615		730			
4 450	Due after one year:	1 100			
1 158	Debenture and similar loans (15)	1 199			
	These include amounts due after five				
532	years: Debenture and similar loans	438			
11.77	Dependence and similal loans	400			

### UNILEVER N.V. FURTHER STATUTORY INFORMATION

Further information Unilever N.V. as required by Article 392, Book 2, Civil Code

#### Report of the Auditors See page 2.

The rules for profit appropriation in the Articles of Association (summary of Article 41)

The profit of the financial year is applied first to the reserves required by law or by the Equalisation Agreement, secondly to the covering of losses of previous years, if any, and thirdly to the reserves deemed necessary by the Board of Directors. Dividends due to the holders of the Cumulative Preference Shares, including any arrears in such dividends, are then paid; if the profit is insufficient for this purpose, the amount available shall be distributed to them in proportion to the dividend percentages of their shares. Any profit remaining thereafter is at the disposal of the General Meeting. Distributions from this remaining profit are made to the holders of the ordinary shares pro rata to the nominal amounts of their holdings.

#### Proposed profit appropriation

1983		1984
503	Profit of the year	554
(15)	Preference dividends	(15)
488	Profit at disposal of the Annual General Meeting of shareholders Proposed profit appropriation in accordance with Article 41 of	539
(417)	the Articles of Association: Ordinary dividends	(452)
71	Profit of the year retained	87
2 635	Balance 1st January	2 706
2 706	Balance 31st December	2 793

Special controlling rights under the Articles of Association
See page 21.

### UNILEVER PLC COMPANY ACCOUNTS

as at 31st December

£ million

1983			1984		
		Fixed assets			
	1	Tangible assets	-		
	641	Fixed investments	1 033		
642				1 033	
042		Current assets			
	5	Stocks	2		
	80	Debtors	56		
	111	Current investments	91 175		
	193	Cash at bank and in hand	1/5		
	389		324		
	125	Less: Creditors due within one year	379		
	120	Creditors due within one year			
264		Net current assets/liabilities		(55	
906		Total assets less current liabilities		978	
236		Creditors due after more than one year		311	
14		Provisions for liabilities and charges		10	
(5)		Inter-group N.V./PLC		(7	
		Capital and reserves			
		Called up share capital			
	5	Preferential share capital (19)	5		
	46	Ordinary share capital (19)	40		
	51		45		
	9	Share premium account	9		
	-	Capital redemption reserve (20)	6		
	601	Profit retained	604		
661				664	
906		Total capital employed		978	

**Kenneth Durham,** Chairman **F. A. Maljers,** Vice-Chairman 2nd April, 1985

References between brackets relate to notes on pages 20 and 21.  $\label{eq:controller} % \begin{subarray}{ll} \end{subarray} % \begin{subarray}{$ 

### UNILEVER PLC NOTES TO THE COMPANY ACCOUNTS

£ million

983		1984	1983		198
	Tangible assets			Debtors	
	Land, buildings and plant - net book			Due within one year:	
1	value	-	18	Amounts owed by group companies	
			16	Amounts owed by related companies	
	Fixed investments		7	Others	
138	Shares in group companies	503	4	Prepayments and accrued income	
501	Loans to group companies	507	5	Advance Corporation Tax	
1	Shares in related companies	22			
1	Loans to related companies	=	50		
-	Other loans	1		D	
41		1 033	30	Due after one year: Advance Corporation Tax	
	Shares in group companies		80	Total debtors	
	Shares in group companies are stated				
	at Directors' valuation made on the			The Advance Corporation Tax borne by	
	rearrangement of the Unilever Groups			the parent company will be surrendered	
	in 1937, with bonus shares at par and			and set off against liabilities of the	
	other additions at cost or valuation,			group companies where appropriate.	
	less amounts written off.			The total of £31 million includes £15	
				million recoverable against 1984	
	Profit retained and Profit of the year			liabilities and £16 million against those	
	shown in the balance sheet and the			for later years.	
	notes thereto are less than the			1054 (186501) <b>4</b> (2000)	
	amounts shown under these headings			Current investments - at market value	
	in the consolidated balance sheet and		73	Listed on a recognised stock exchange	
	profit and loss account, mainly because		38	Unlisted	
	only part of the profits of the group companies is distributed in the form of dividend.  Movements during the year:			Omisted	
			111		
			104.0	The cost of current investments	
			104	amounted to	
	1st January	138			
	Additions	368		Creditors	
	Disposals	(3)		Due within one year:	
			-	Debenture and similar loans (15)	
	31st December	503	52	Bank loans and overdrafts	2
	The Control of the Co	- North	7	Trade creditors	
	Loans to group companies		6	Amounts owed to group companies	
	Movements during the year:		18	Taxation and social security	
	1st January	501	10	Other	
	Additions	156	32	Dividends	
	Repayments	(150)		Dividende	
		507	125		3
	31st December	507		Due after one year:	
	Shares in related companies - at		67	Debenture and similar loans (15)	
	cost		159	Amounts owed to group companies	2
1	Listed on a recognised stock exchange	4	10	Taxation and social security	
-	Unlisted	18	226		2
1		22	236		3
Oleus	05.60 W USC - 20 1 - 2 34-224-200-200-200-	(2447)		The debenture and similar loans	
3	Market value of listed shares	12	E 7	include amounts repayable	
	Movements during the year:		57	after more than five years	
	Movements during the year:			Dravisians for liabilities and	
	1st January	. 1		Provisions for liabilities and	
	Additions	21	40	charges	
	23074743	334749	15	Unfunded pension provisions	
	31st December	22	(1)	Deferred taxation	
			14		

Reference between brackets relates to note on page 16.

## UNILEVER PLC NOTES TO THE COMPANY ACCOUNTS AND OTHER INFORMATION

#### £ million

1983		1984
	Profit retained	
599	1st January	601
51	Profit for financial year	59
(49)	Ordinary and deferred dividends	(56
601	31st December	604
	Contingent liabilities are not	
	expected to give rise to any material	
	loss. They include:	
	Guarantees given for the debts of group and other companies, under which	
	amounts outstanding at 31st December	
	were as follows:	
-	For N.V. and its group companies	86
29	For PLC group companies	41
13	Others	13
42		140
	Of the above, guaranteed also by	

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